



## Editorial

Dear Shareholder,

The Shareholders' Meeting, which will take place at 2:30 pm on Wednesday June 5, 2024, at the Hilton Hotel, 8 rue de Rome, Tremblay en France, will be the opportunity to revisit the highlights of 2023. The Shareholders' Meeting is a unique opportunity to share information, exchange and dialogue, in which you can participate either by attending in person, arranging to be represented or by voting by mail. Once again this year, Air France KLM offers you the option to vote via the internet so as to encourage a maximum number of shareholders to vote in a simple, swift and secure manner.

In this newsletter you will find all the information required to plan your participation in the Shareholders' Meeting. I look forward to seeing as many of you as possible, either in person or online. Thank you for your unwavering confidence and loyalty.

Steven Zaat  
Chief Financial Officer

## Shareholders' Meeting

Wednesday June 5, 2024 at 2:30 pm, Hilton Hotel, 8 rue de Rome, 93290 Tremblay-en-France, France

As a shareholder or FCPE unit holder, you have several ways in which to exercise your voting rights:

- by attending the Meeting in person (requesting an admission card);
- by giving the Chair of the Meeting the power to vote on your behalf;
- by voting by mail;
- by arranging to be represented by a natural or legal person of your choice.

> [To find out more](#)

### Vote as of now



From 11 am (Paris time) on May 17, 2024

you can request an admission card and print it, vote, grant a proxy to the Chair or give a mandate to a third party via a secure website.

VOTACCESS  
via the website  
of your bank



> [To find out more](#)

### Consult the documentation

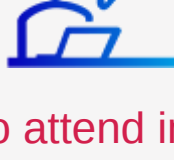


To plan your participation

in the Shareholders' Meeting just one click takes you to all the documentation

> [Documentation](#)

### Follow the Meeting remotely

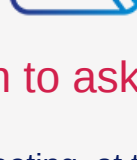


Unable to attend in person?

You can follow the live broadcast. Once the Meeting is over you can also watch a playback at any time.

> [Watch the live broadcast](#)

### Ask a question during the Shareholders' Meeting



You have the option to ask questions in writing

ahead of the Shareholders' Meeting, at the latest by four business days before the Shareholders' Meeting, i.e. May 30, 2024, accompanied by a certificate of registration in a registered or bearer share account.

> [To find out more](#)

For additional information, please contact the Shareholder Relations Department at the following email address: [mail.assemblee@airfranceklm.com](mailto:mail.assemblee@airfranceklm.com).

## Life of the Group



April 2024

Finance / Results

Despite a challenging start to the year with persistent geopolitical tensions, Air France-KLM recorded further revenue growth this quarter, capitalizing on a structurally robust travel demand. However, as anticipated, our operating income was impacted by disruption costs and a slower Cargo business. We nonetheless remain confident in our ability to achieve our 2024 unit cost outlook, and are focused on executing our strategic roadmap to deliver our mid-term commitments.

> [To find out more](#)



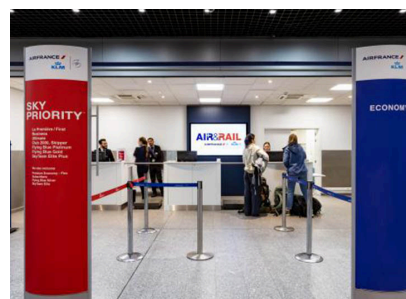
April 2024

LinkedIn / Environment / Strategy

Air France-KLM presented its European Union policy priorities for the 2024-2029 period.

To be effective, public policy should accompany the aviation sector in both achieving its climate goals and ensuring its competitiveness. While decarbonization is one of our industry's biggest challenges, we believe that – given the right tools and incentives – we can be at the forefront of a more sustainable and competitive aviation sector.

> [To find out more](#)



March 2024

Groupe

Air France and KLM inaugurated their fully refurbished Air&Rail Terminal in the Belgian capital. The new, located at Brussels-Midi/Zuid train station, offers new spaces in an elegant atmosphere.

> [To find out more](#)

## Proud of...

### Special Transport: Air France is putting its Know-How to Work for the Paris 2024 Olympic Games!

This summer, the company is proud to be an official partner of the world's biggest sporting event, and to accompany French and international athletes to their events. Whether transporting kayaks, bicycles, sports wheelchairs or vaulting poles, the company's know-how is in the spotlight. Air France teams share this enthusiasm and are fully mobilized for the occasion!

- > [To find out more on LinkedIn](#)
- > [To find out more on airfrance.fr](#)



## Shareholders' Club



### Not yet a member of the Shareholders' Club?

Do you own 5 or more Air France-KLM shares? Sign up for the Air France-KLM Shareholders' Club. As a member of the Club, you will receive this letter directly in your inbox, you will be informed of the publications and major events of the year and you will benefit from benefits reserved for Club members, such as invitations to events sponsored by Air France-KLM or special offers. You can register for the Club by following this link:

[The Air France-KLM Shareholders' Club | AIR FRANCE KLM](#)

> [Learn more about](#)

## Shareholders' agenda

June 5, 2024	Air France-KLM Annual General Shareholders' Meeting
July 25, 2024	First Half 2024 Results
November 7, 2024	Third Quarter 2024 Results

## Individual shareholder contact

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This message has been sent to you by the Air France-KLM Shareholder Relations team. Pursuant to the amended Data Processing, Data Files and Individual Liberties Act of January 6, 1978, you have the right to access, rectify, delete and limit the processing of your data. You can oppose the processing of the data concerning you and have the right to withdraw your consent at any time by contacting us at [mail.actionnaire@airfranceklm.com](mailto:mail.actionnaire@airfranceklm.com).